

Annual Strategic Agreement 2019/20 - Review List

Version 3.1.4

Section no	Item	Page	2018/19 Update / briefing note
0	Introduction	5	In 2018 the ASA was approved as a two year document running through to March 2020. The fabric of integrated care systems across England continues to develop and at a local level there is significant work towards further and broader integration working arrangements through the Sustainability and Transformation Partnership (STP). New forms and new arrangements are likely to reveal themselves during 2019/20 and the future (Annual) Strategic Agreement will both influence and be influenced by those.
1.1	Scope of the Agreement	5	
1.2	Summary of services to be provided	5	
2	ASC Commissioning Priorities	6	
2.1	New Model of Care	6	
2.2	Autism	7	<p>2.2 Autism</p> <p>First bullet point to reference delivery against the aims of the National Autism Strategy – Think Autism and the local Autism Commissioning Strategy Living Well with Autism in Devon 2016- 2020.</p> <p>Second bullet point to reference develop Autism Services in line with the recently completed Autism SAF 2018.</p> <ul style="list-style-type: none"> • Training to be developed and provided in line with the LD STP multi-agency training plan – 3 tiered model. Provide Autism awareness training for Trust staff who come into contact with people with autism; • Ensure that staff of organisations and agencies commissioned by the Trust who come into contact with people with autism have appropriate training; • Provide specialist training for key staff in the trust who come into contact with people with autism; • Undertake assessments under the Care Act for adults; • Key partner and in the development and delivery of the Joint Learning Disability and Autism Strategy and action plan, following the ADASS Peer Review. • a sustainable supported living market for people with Autistic Spectrum Disorder diagnosis through procurement of Supported Living Shared Hours and Supported Living 1:1 Hours contract

2.3	Learning Disabilities	7	<p>2.3 Learning Disabilities</p> <p>First bullet point needs to reference Torbay will works towards implementing the newly created Learning Disability Commissioning Strategy, Living Well with a Learning Disability in Devon 2018-2022</p> <ul style="list-style-type: none"> • Focus on people living full and independent lives, where secure homes and fulfilling lives are a priority; • Help people and let them know what options they have to help them achieve their goals; • Improved accessibility to community services for those people who have a learning disability; • Improve access to employment and housing; • Key partner and in the development and delivery of the Joint Learning Disability and Autism Strategy and action plan, following the ADASS Peer Review. • secure a sustainable supported living market for people with a Learning Disability diagnosis through procurement of Supported Living Shared Hours and Supported Living 1:1 Hours contract <p>Mental Health needs to be a section e.g. 2.4. Format currently reads as a continuation of section 2.3 Mental Health The Council has statutory responsibilities for providing services to eligible people with poor mental health under the Mental Health Act 1983 and NHS and Community Act 1990, which are delegated to the Trust. These include:</p> <ul style="list-style-type: none"> • Approval and provision of ‘sufficient’ numbers of Approved Mental Health Practitioners (AMHP); • guardianship under section 7; • Financial and Budgetary responsibilities for the whole Mental Health budget, including activity below assigned to DPT. <p>Devon Partnership Trust will be directly commissioned under a Service Level Agreement by Torbay and South Devon NHS Foundation Trust as part of the section 75 agreement between TSDFT and the Council. A specific Memorandum of Understanding will be developed for 2019/2020 as a continuation of that developed in the previous financial year. The MOU will outline clear lines of accountabilities and responsibility Devon Partnership Trust will be commissioned to operationally deliver these under 65 social care mental health services in Torbay. This is in compliance with Torbay Council’s statutory duties under the Care Act, Mental Health Act and other relevant legislation, including:</p> <ul style="list-style-type: none"> • Aftercare under section 117;
-----	-----------------------	---	--

			<ul style="list-style-type: none"> • Care management services, including operational brokerage of social care packages. At the end of this bullet point include the following phrase “packages duties under the Care Act and S117 responsibilities” <p>Contract management of Devon Partnership Trust will be undertaken by Torbay Council, Strategic Commissioning Support for this arrangement will be provided by Torbay Council’s Joint Commissioning Team.</p> <p>Professional Practice oversight of AMHP needs to be defined and agreed. This arrangement will be governed by this ASA and a contract between DPT and the Trust.</p> <p>Professional practice oversight will be delivered as outlined in the Torbay Adult Mental Health MOU 2018/19.</p> <p>The priorities for the commissioned service in 2017 to 2018 extend into 2018 / 19 and are outlined in the Adult Mental Health, Priorities to be included in the MOU 2019/20 suggest these include:</p> <p>Reduction in use of residential care</p> <p>Embed supported living shared hours and 1:1 contract</p> <p>Improve ASCOF indicators “adult in contact with secondary mental health in settled accommodation and paid employment”.</p> <p>DPT social work model implementation</p> <p>Sufficiency of staffing, AMHP’s and social care to meet the demand of adult mental health social care in the BayJoint Delivery Plan between the Council, TSDFT and DPT. Close working with other commissioners such as the CCG will see this developed and monitored through Social Care Programme Board Quarterly performance and finance reports will be submitted to the ASCPB. A governance structure is in place with the Council, the Trust and DPT. Greater alignment of this work will be required during the 2018/19 financial year through the development of the Mental Health ACS. It is envisaged greater alignment of governance and strategic approach will be agreed through this structure. It is expected that during this period employment of the Approved Mental Health Practitioners will transfer from the Council to DPT. It has been agreed in the 2018/19 MOU that as positions become vacant from assigned staff employed by Torbay Council, those vacant posts will transfer to TSDFT to be recruited. The aim is to have one employing organisation (TSDFT) who will then assign staff to DPT.</p> <ul style="list-style-type: none"> • Trust finance team support Trust finance team to work in partnership with DPT to set budgets for adult mental health under 65 contract. For improvement plan and development and implementation of cost improvement projects. Torbay Council Commissioners to agree
--	--	--	--

			<p>improvement plan and development of cost improvement projects with DPT</p> <ul style="list-style-type: none"> • Support for integrated personal care planning and brokerage including implementing and embedding systems plans. • Review and redesign of all current assigned staff roles within the Adult Mental Health contract to ensure value for money and focused approach to delivering better outcomes for people with mental ill health. • a sustainable supported living market for people with a Mental Health diagnosis through procurement of Supported Living Shared Hours and Supported Living 1:1 Hours contract
2.4	Social Care Workforce	9	
2.5	Enhanced working between the commissioning functions	9	<p>2.5 Enhanced working between the commissioning functions</p> <p>Supporting engagement with independent and voluntary sector providers is now through the Torbay Care Managers Network and associated groups.</p> <p>Implementation of a strategy for the adult social care market in partnership with external providers to support delivery of our integrated care model in 2019/20</p> <p>Refresh of single joint commissioning and operational plan for adult social care 2019/20</p> <p>Consideration of opportunities for STP wide commissioning.</p>
2.6	Housing and Care	9	<p>2.6 Housing and Care</p> <p>2019/20 Priorities include:</p> <ul style="list-style-type: none"> • Completion of the Extra Care Housing strategy and a further extra care housing scheme in development by 2020 • Homelessness system change through implementation of Housing First approach • Increase supply of affordable and social housing fit for all stages of life
2.7	Safeguarding Adults	9	
2.8	Carers	9	<p>2018-21 Carers Strategy includes 5 priorities : Identification of Carers;</p> <p>Information, Advice and Support Services; Assessments;</p> <p>Involvement of Carers;</p> <p>Improvement of Support to the person cared for (particularly Replacement Care and technology). Most targets within strategy action plan being achieved.</p> <p>Pan-Devon Commitment to Carers embedding NHSE</p> <p>Commitment to Carers and Triangle of Care.</p>
3	Current Services	10	
3.1	Activity Baseline and Planning Assumptions	10	<p>The figures and detail requested of the ICO (Torbay and South Devon NHS Foundation Trust) remain outstanding at this time (22 Jan 2019)</p>

			<p>As part of the Trust's ongoing review long term packages of care a standard weekly report has been formulated and will now be the basis of both the assumptions and projections, and ongoing monitoring The figures operating as a baseline for planning assumptions appear separately</p> <p>These form part of the planning cycle of the ICO and are to be provided following internal approval</p>
3.1	Activity Baseline and Planning Assumptions		
3.2	Projected activity	11	
3.2	Projected activity		
3.3	Operational Delivery, Monitoring & Oversight	11	Performance measures will be set on the basis of month 11 (Feb 2019) out-turn figures and confirmed once the full year out-turn figures are available (May 2019) with any changes to be by exception
3.4	Impact on quality, activity and cost including cost improvement	11	
3.5	Adult Social Care Workforce	11	
3.6	Safeguarding	12	
3.7	Delivery and Performance Management: Adult Social Care Services	13	
4	Service developments	14	
4.1	Social Care Workforce Plan	14	
4.2	Strengths Based Approach	15	<p>4.2 Residential and Day Services for Older People</p> <ul style="list-style-type: none"> • Further develop market position statement during 2019/20 • Implementation of a strategy for the adult social care market in partnership with external providers to support delivery of our integrated care model in 2019/20 • Development of replacement care offer
4.3	New Approaches to Person Centred support Planning	15	
4.4	Wellbeing Coordinators	16	
4.5	Self-Directed support – including direct payments	16	
4.6	Care Model Implementation	16	

4.7	Services for people with learning disabilities including Autism	17	
4.8	Residential and Day Services for Older People	17	
4.9	Reviews	17	
4.10	Key Milestones	17	
5	Quality Assurance	17	
5.1	National: CQC (Care Quality Commission)	17	
5.2	Local: Torbay and South Devon NHS FT	18	
6	Finance and Risks	18	
6.1	Financial Risk Share	18	<p>The council contribution to the Risk Share Agreement in 2019/20 is £38.6m. This is the last full year of the agreement and discussions are underway in respect of the future 5 year Risk Share Agreement (RSA) in link with the memorandum of understanding agreed by the three parties - NHS Foundation Trust, Clinical Commissioning Group and Council - in autumn 2018</p> <p>The council and partners also continue to effectively use the improved Better Care Fund in respect of supporting system development and sustainability</p>
6.2	Care Home Fees Judicial Review Appeal	18	The Judicial Appeal in respect of care home fees has now been completed
6.3	Better Care Fund	18	
6.4	Efficiency Risks	18	<p>The care model has been implemented and is no longer a pertinent risk</p> <p>A new operational structure is being implemented 2019 and will require embedding</p>
6.5	Risks pertinent to Adult Social Care expenditure include	18	
7	Client Charges	19	
7.1	Power to Charge	19	
7.2	Residential and Non Residential Charges	19	
7.3	Carers	19	
7.4	Universal Deferred Payments	20	
8	Governance	20	
8.1	Adult Social Care Programme Board (ASCPB)	20	
8.2	Consultation, engagement and involvement process	21	
8.3	Programme Management	21	

8.4	Key Decisions	21	
8.5	Governance of other decisions	22	
8.6	Governance of Placed People	22	
8.7	Risk Share Oversight Group	22	
8.8	Individual Roles and Responsibilities	23	
8.8.1	Torbay Council Executive Lead Adults and Children	23	Torbay Council Executive Lead for Adults
8.8.2	Director of Adult Social Services	23	
8.8.3	Deputy Director of Adult Social Services	23	
8.8.4	Deputy Chief Executive and Chief Operating Officer	23	System Director - being the new post created within the new structure of the integrated care organisation
8.8.5	Organisational Roles and Responsibilities	23	
8.9	Emergency cascade	23	
8.10	Annual Audit Programme	23	
Appendix 1:	Carers' Strategy – to follow after consultation & agreement at ASCPB – Consultation and finalisation expected mid- April 2018	25	All appendices to be referred to as Annexes in future versions This change is to support clarity in Public papers where the main document is an appendix to the Committee report (Council)
Appendix 2:	Performance Measures:	26	Updated - in-year figures for 2018/19
i.	Adult Social Care Outcomes Framework (ASCOF)		
ii.	Better Care Fund	26	
iii.	Local Measures	26	
Appendix 3:	Trust Wide Improvement and Savings Plans – to follow once endorsed via ASCPB	27	The Trust continues to develop its business plans in relation to 2019/20 and will provide an update following consideration by its Board
Appendix 4:	Summary of the Adult Social Care Outcomes Framework for Torbay	28	Appendix 2 Data and performance measures cover
Appendix 5:	Eligibility Criteria – to follow after consultation & agreement at ASCPB and to be presented	29	Included

	to Policy Development and Decision Group March 2018		
Appendix 6:	Strategic and Micro-commissioning functions	30	
Appendix 7:	Emergency Cascade	32	Robin Willoughby to be replaced by Simon Porter
Appendix 8:	Annual Audit Programme	33	
Appendix 9:	Risk Share Agreement (RSA2)	35	
Appendix 10:	List of Improved Better Care Fund Schemes Approved by BCF Working Group	36	Updated